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ADAMS STREET

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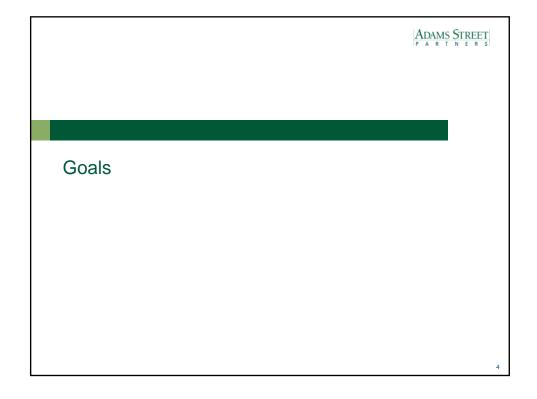
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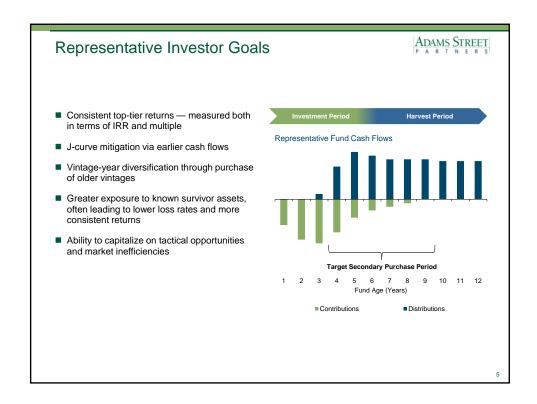
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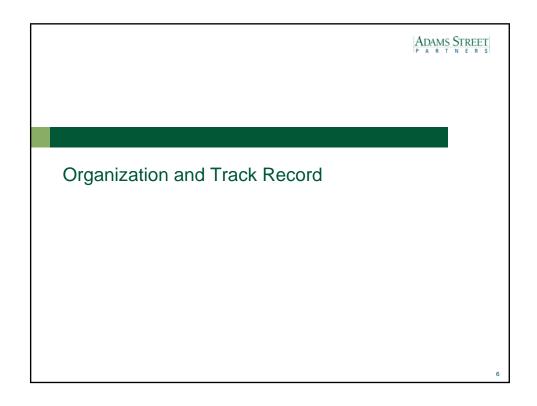
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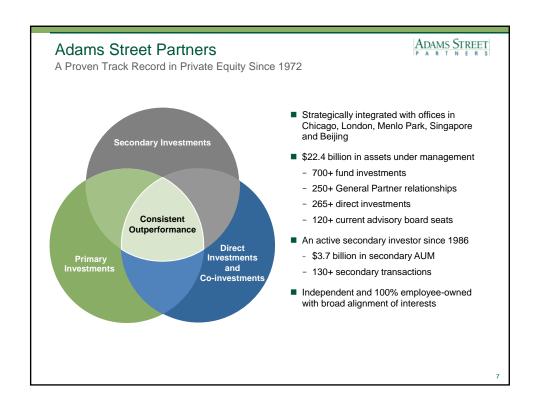
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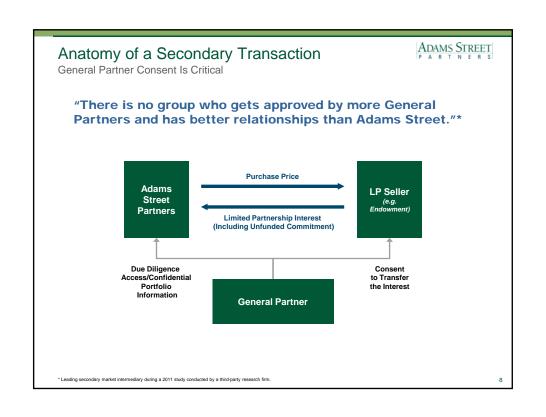
ADAMS STREET **Topics for Discussion** Page Goals Organization and Track Record 6 Philosophy and Process 12 17 Case Studies and Portfolio Snapshots Opportunities in a Growing Market 24 Serving Our Investors 29 Appendix 33 Additional Case Studies and Portfolio Snapshots 54



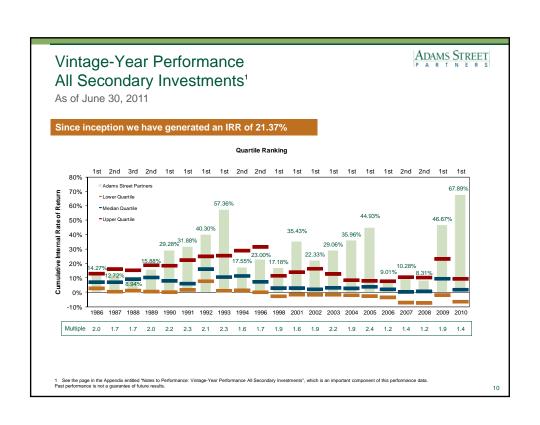


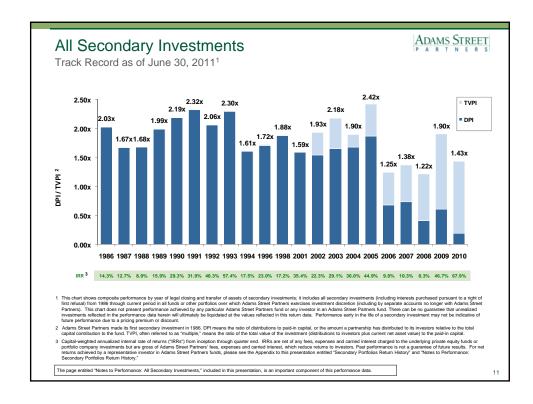








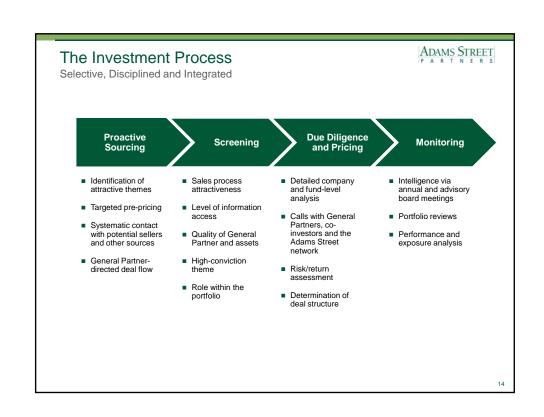




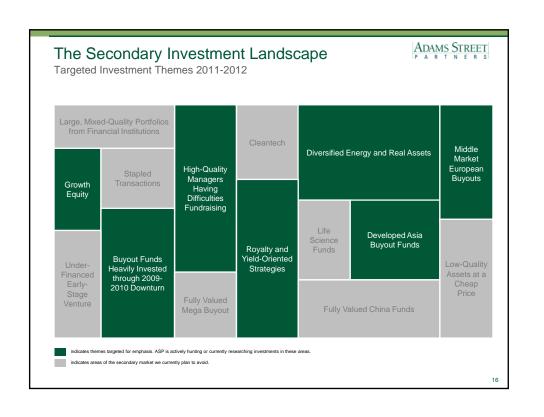
ADAMS STREET

Philosophy and Process

ADAMS STREET Our Philosophy of Secondary Investing Beliefs About How to Outperform Consistently ■ Selective when choosing investments Generating specific investment themes Selective - Focusing on value-added managers - Prioritizing quality over price ■ Disciplined in building the portfolio - Balancing conviction in best ideas with diversification to control risk Consistent Investing to generate both high Outperformance multiples and high IRRs ■ Integrated at every step of the process Integrated Disciplined - Leveraging expertise, knowledge and contacts across primary, direct and secondary teams



ADAMS STREET A Strategy Proven Over Time An All-Weather Approach to Asset Selection Time Period Environment **Themes** Growth (2004-2005) Growing secondary market impacting GP-controlled transactions more General Partners Portfolios offering superior GPs increasingly selective in sharing information access confidential portfolio company information and in selecting new Limited Partners Bubble (2006-2008) Private equity fundraising at high ■ Top-tier venture Clear credit market bubble ■ Portfolios with strong cash flow generation at reasonable values Premium buyout pricing ■ Growth capital and buyout funds ■ Significant distress/liquidity crisis Crisis (2008-2009) with low leverage Drastic global decline in asset values ■ Highly uncertain earnings visibility Unfunded positions in previously inaccessible and highestconfidence managers ■ Earnings recovery in cyclical sectors Aftermath (2010-2011) Energy-focused funds Private equity activity levels up Buyout funds with strong fundamentals ahead of recovery Valuations back to pre-bubble averages





Case Studies and Portfolio Snapshots

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Case Study: Project Tango



Theme:

Growth and low leverage with high-confidence General Partners

Deal Background

- Closing Date: January 2009
- Environment: "Crisis"
 - Severe liquidity problems for many LPs
 - Highly uncertain earnings visibility
 - Other buyers inactive
- Deal Size: \$144 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: University Endowment
- Subclass or Asset Type: Growth Capital/Buyout
- Funds|General Partners: 13|4
- General Partner Relationship Tenure: Since 1980
- Advisory Board Participation: Yes

Competitive Advantages

- Proprietary process provided opportunity to select a preferred subset of seller's total portfolio
- "Ready" pricing on funds of highest interest allowed for quick, discreet and consultative liquidity solution despite surrounding market upheaval
- Prior transaction with seller eased concerns about confidentiality and counterparty risk

Performance Update

- Early liquidity from two managers has outpaced initial projections
- Revenue and earnings growth at portfolio company level have remained strong into recovery

For illustrative purposes only. This case study is provided solely to demonstrate Adams Street's process, views and analysis in implementing its secondary strategy. It is not intended to predict the performance of any Adams Street investment. Past performance is not indicative of future results.

Case Study: Project Skipjack



Theme:

Growth buyout funds with strong fundamentals at good values

Deal Background

- Closing Date: December 2010
- Environment: "Aftermath"
 - Road to recovery beginning to appear
 - Uncertainty surrounding valuations and growth
- Deal Size: \$71 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: Financial Institution
- Subclass or Asset Type: Buyout
- Funds|General Partners: 2|2
- General Partner Relationship Tenure: Since 2001
- Advisory Board Participation: Yes

Competitive Advantages

- Advisory board participation allowed for off-market assessment of underlying portfolio potential
- Lack of information sharing by seller and General Partners limited competition
- Prior transaction with seller eased concerns about confidentiality and counterparty risk

Performance Update

- Several key companies viewed as well-positioned for harvest have produced earlier-than-expected liquidity
- Industry diversity and moderate leverage have continued to contribute to portfolio's growth throughout economic cycles
- Monitoring impact of renewed economic uncertainty on portfolio companies' growth and earnings

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Case Study: Project Aurora



Theme:

Developed buyout funds benefitting from Asian growth without emerging market volatility or pricing

Deal Background

- Closing Date: June 2011
- Environment: "Aftermath"
 - Global markets stalled by sovereign debt worries
 - Renewed concern for macro growth prospects
- Deal Size: \$48 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: Public Pension
- Subclass or Asset Type: Buyout
- Funds|General Partners: 1|1
- General Partner Relationship Tenure: Since 2004
- Advisory Board Participation: Yes

Competitive Advantages

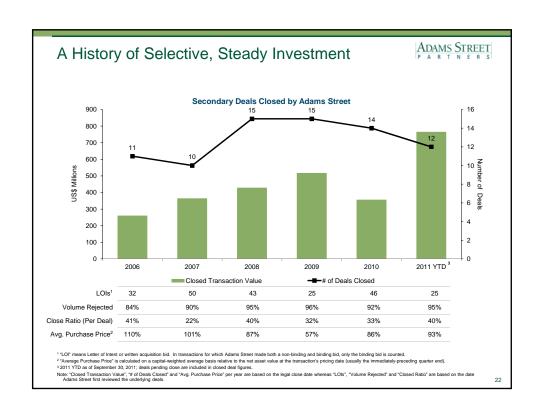
- Market landscaping of pan-Asian buyout universe with primary team identified several funds to target for secondaries
- Advisory board participation allowed for off-market assessment of underlying portfolio potential
- Lack of information sharing by seller and General Partner limited competition

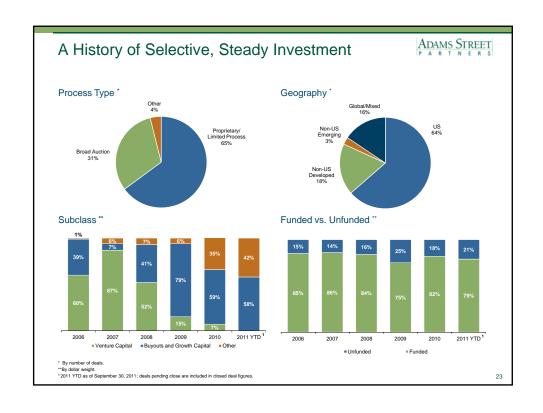
Performance Update

- Deal remains young, but portfolio company fundamentals appear on pace with underwriting
- Two key companies are preparing for IPOs or trade sales and could produce early liquidity
- Monitoring relative concentration and investment rationales for new deals in underlying fund

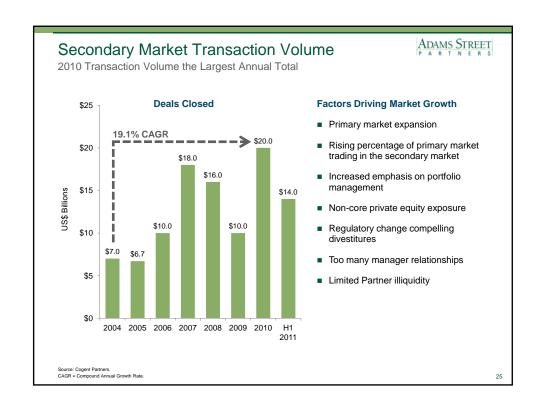
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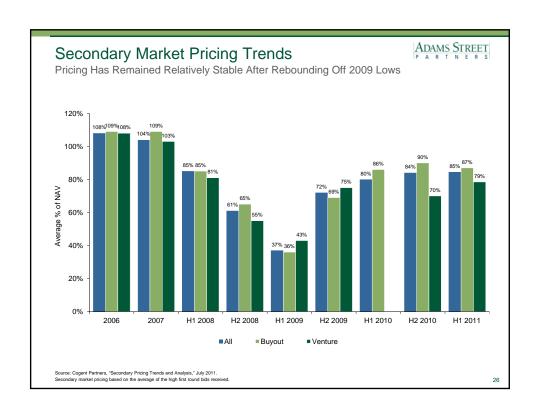
				Total Exp	osure ²
Rank	General Partner	Description	Primary Relationship ¹	Dollar	% of Total
1	Warburg Pincus	Leading global growth capital and buyout	✓	\$ 295.3	12.7
2	Split Rock Partners	Diversified IT and life sciences venture	✓	169.2	7.3
3	Madison Dearborn Partners	Large, domain expert buyout	✓	149.7	6.4
4	Fortress Investment Group	Large, asset-intensive buyout	✓	148.3	6.4
5	New Mountain Capital	Theme-driven, low-leverage buyout	✓	122.0	5.2
6	CIVC Partners	Diversified middle-market buyout		118.2	5.1
7	Berkshire Partners	Leading consumer-focused buyout	✓	101.6	4.4
8	EQT Partners	Leading Scandinavian- and German-focused buyout	✓	76.1	3.3
9	Welsh, Carson, Anderson & Stowe	Large, domain expert buyout	✓	75.7	3.3
10	Summit Partners	Leading IT-focused growth capital and buyout	✓	60.8	2.6
11	The Energy & Minerals Group	Leading energy-focused development and infrastructure	✓	57.8	2.5
12	Saints Capital	Leading secondary direct specialist	✓	55.0	2.4
13	Affinity Equity Partners	Pan-Asian growth and buyout capital	✓	54.6	2.39
14	Austin Ventures	Diversified IT venture	✓	50.6	2.29
15	TA Associates	Leading diversified growth capital and buyout	✓	50.5	2.29
	Top 15 Subtotal			\$ 1.585.4	68.2











Recent Market Highlights



2H 2011: Global Equity Market Volatility Impacting the Secondary Market

- Record 1H 2011 secondary market volume: \$14.0B
- Major developed and emerging equity market indices off 11% to 25% around the globe
- Global economic forecasts for 2011 and 2012 reduced uniformly
- Q3 & Q4 GP marks likely trending lower
- Volatility may fuel an already robust, broad-based pipeline
 - Several university endowment managers testing the secondary market, seeking fewer managers and more liquidity for the months ahead
 - Under-funded and over-allocated pensions gaining comfort with the secondary market, after several bellwethers have sold
 - Financial institutions continue to manage down PE allocations across the globe

Sources: Cogent Partners and Capital II

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Attractive Deal Flow Ahead

An Active Strategy for An Active Market

ADAMS STREET

- The number and variety of sellers continues to grow, largely motivated by close-to-NAV pricing
- Pensions are underfunded and actively managing portfolios
- Buyers are competing heavily for large deals in a well-capitalized market
- Our selective, thematic approach is well suited to a market increasingly filled with diverse opportunities
- Adams Street balances conviction in best ideas with diversification to control risk
- We offer a strong long-term track record measured in terms of both IRR and multiple

In a market that is increasingly competitive, efficient and transparent, being selective is even more critical.

NAV = Net Asset Value



Serving Our Investors

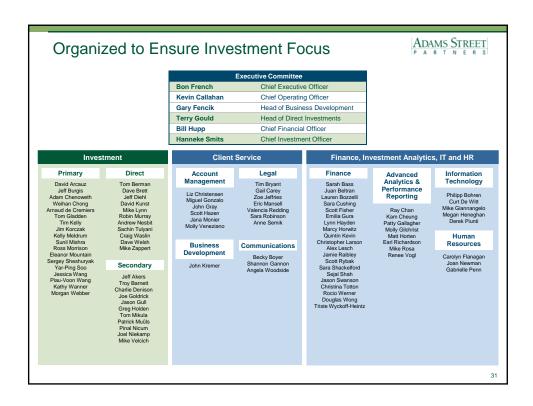
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Serving Our Investors

ADAMS STREET

Supporting Investor Goals through Exceptional Resources

- Dedication to serving as an extension of our investors' staff
- A mission to foster deep understanding of private equity
- A commitment to transparency in reporting and day-to-day communications
- In-depth knowledge of legal and tax issues
- A team of employee-owners focused on investments, client service, legal, advanced analytics, reporting and investment accounting



ADAMS STREET Representative Investors* **Public Funds** Foundations/Endowments **Corporate Funds** ■ British Columbia Investment Mgmt. Corp. Berea College ■ Cambridgeshire County Council Australia Post Superannuation Scheme The Brinson Foundation ■ The Board of Pensions of the Evangelical California Institute of Technology Cheshire County Council Chicago Police Lutheran Church of America Dr. Scholl Foundation Catholic Health Initiatives ■ Chicago Public School Teachers Edna McConnell Clark Foundation Contra Costa County Employees Catholic Healthcare West The Hewlett Foundation ■ Coca-Cola Enterprises ■ County of Milwaukee Northwestern Memorial Hospital ■ Eli Lilly, UK Denver Employees Public Policy Institute of California East Sussex County Council General Mills/Pillsbury The Saint Paul Foundation ■ Honeywell, UK Funds South Australia Tufts College Houston Municipal Employees J. Sainsbury The University of Chicago John Hancock Financial Services lowa Fire and Police ■ University of Illinois Endowment Macy's, Inc. University of Minnesota Foundation ■ Leicestershire County Council Medtronic University of New Mexico Foundation London Borough of Enfield MLC Investment Management Co. London Borough of Lambeth ■ University of Wisconsin ■ Los Angeles County Osaka Gas ■ PNM Resources, Inc. ■ Louisiana State Employees QinetiQ ■ Montgomery County Employees North Dakota Public Employees Railways Pension Trustee Company Ltd. ■ Saint-Gobain Ohio Police and Fire ■ Scottish Hydro-Electric Pension Scheme Orange County Employees State of Montana Target Corporation ■ Telstra Super ■ State Universities Retirement System (Illinois) UBS Pension ■ U.S. Army Union Pacific Corporation ■ Virginia Retirement System United Methodist Church General Board of Pension and Health Benefits UPS * As a courtesy to our investors, please notify Adams Street prior to contacting any of the above organizations 32



Appendix

Secondary Portfolios Return History As of June 30, 2011

ADAMS STREET

	Secondary Investment Period	Commitment ¹ (\$ in Millions)	Gross IRR	Net IRR ²	Net Multipl
Dedicated Secondary Funds: 3 (Funds 1 – 4)					
Adams Street Global Opportunities Secondary Fund II, L.P.	2009-	\$738.1	60.39%	53.26%	1.4
Adams Street Global Opportunities Secondary Fund, L.P.	2004-2008	\$210.5	15.55%	12.83%	1.5
Venture Partnership Acquisition Fund II, L.P.	1990-1996	\$111.1	28.06%	25.26%	2.0
Venture Partnership Acquisition Fund	1988-1990	\$47.0	13.09%	12.13%	1.8
Secondary Portion of Global Portfolios: ⁴ ASP 09 Global Participant	2009-	\$189.6	63.71%	46.39%	1.3
ASP 08 Global Participant	2008-2010	\$432.0	30.54%	25.33%	1.5
ASP 07 Global Participant	2007-2009	\$402.1	15.96%	12.64%	1.3
ASP 06 Global Participant	2006-2008	\$232.5	8.41%	5.80%	1.2
ASP 05 Global Participant	2005-2007	\$173.2	11.94%	8.47%	1.2
ASP 04 Global Participant	2004-2006	\$117.1	18.67%	13.81%	1.3
ASP 03 Global Participant	2003-2005	\$73.0	36.21%	31.71%	1.8
ASP 02 Global Participant	2002-2004	\$83.6	23.73%	19.81%	1.6
Pre-ASP Global Program ⁵	1987-2005	\$215.4	18.64%	16,43%	1.6

Notes to Performance: Secondary Portfolios Return History



Performance Composite

- 1 For the Dedicated Secondary Funds, the commitment amount is the total capital committed to the funds. For the Secondary Portion of Global Portfolios, the commitment amount is the amount of capital committed to secondary investments by the annual Adams Street Partners core fund program, which in each year is comprised of multiple funds (the "Global Program") including funds of funds that invest in secondary interests
- 2 Net internal rate of return ("IRR") represents annualized internal rate of return to limited partners, since inception, after subtracting underlying general partner and Adams Street Partners' management fees, carried interest and expenses where applicable. There can be no guarantee that unrealized investments will ultimately be liquidated at the values reflected in this return data.
- canted interest and expenses where approaches. There can be no guarantee that unreacted investments was unlarneety or autopased at the values retracted in this claused in the following and a second or a second
- carrior interest and expenses, out gives or maints center intendent intenses, where applicable.

 This data reflects all secondary investments made by the funds in the annual Adams Street Partners Global Program. This data reflects only performance of secondary investments and does not reflect performance of any particular Adams Street Partners fund. Gross IRR represents annualized internal rete of return, since performance of any particular Adams Street Partners fund. Gross IRR represents annualized internal rete of return, since performance of any particular Adams Street Partners fund. Gross IRR represents annualized internal rete of return, since performance of any particular and performance of any particular and performance of a return since performance of a return since performance of any particular and performance of a return since performance of any particular and performance of a return since performance of a return
- investment among the funds in the Global Program in accordance with Adams Street Partners' recommended allocation.

 5 This data reflects all accordance with sententies make (a) between 1988 and 500 by funds in the Birenson Patherse Fund Program (BPF Program), which was the predecessor to the Global Program and managed by Adams Street Partners' predecessor. The Private Equity Group of Brisson Patherse Fund (b) between 1987 and 1988 by separate accounts and predecessor funds to the BPF Program with exposure to secondary investments amaged by Brisson on a discretionary basis. This data reflects only performance of any particular Adams Street Partners or Brisson fund or the performance achieved by an investor in any such fund. Gross IRR represents annualized internal rate of return, since inception, at the underlying partnership level. Cross IRRs are not of underlying personal partner level, camerial interest and expenses, but gross of Adams Street Partners annualized internal rate of return, since inception, at the underlying partnership level. Cross IRRs are not of underlying personal partner levels, camerial interest and expenses, but of a strength personal partner levels, camerial interest and expenses, but gross of Adams Street Partners annualized internal rate of return, since inception, at the underlying partnership level. Cross IRRs are not underlying personal partner levels, camerial interest and expenses, but gross of Adams Street Partnership envisors that a protection of the personal partner levels, cannot interest and partnership envisors that a protection in accordance with Birthership envisors recommended allocation; and (i) in the case of BPF Program with exposure to secondary investments. (At the time of these investments, separate accounts and predecessor funds to the BPF Program with exposure to secondary investments.)

Past performance is not indicative of future results.

Notes to Performance: Vintage-Year Performance All Secondary Investments



Performance Composite

This chart shows composite performance by year of legal closing and transfer of assets of secondary investments (including interests purchased pursuant to a right of first refusal); it includes all secondary investments from 1986 hirtugh current period in all funds or other portiolics over which Adams Street Partners searcises investment discretion (including separate accounts no longer with Adams Street Partners). This other does not present performance achieved by any particular Adams Street Partners is unfor any investments fund. For extreme full, or the returns (which show the effect of Adams Foret Partners is unfor any investments for any investments (and to a final partners). The partners is unfor any investment is unfor any investment in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the partners in the funds and separate accounts for the partners in the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the partners in the funds and separate accounts for the

The Thomson Reuters Private Equity Fund Performance Survey (sourced November 3, 2011) includes only "All Regions" as defined therein — i.e., the US and EMEA (Europe, Middle East and Africa) ventur capital, buyouts and other funds (numbers subject to change). The Thomson Reuters Private Equity Fund Performance Survey's EMEA benchmark data is updated only as of June and December quarter ends; therefore, where March 31 or September 30 benchmark data is provided, the EMEA benchmark data lags one quarter. The Thomson Reuters Private Equity Private Equity Private Equity Private Equity Funds and may include some funds focused on areas where Adams Street Partners does not invest. The Thomson Reuters Private Equity Funds and may include secondary investments in private equity funds.

Capital-weighted annualized returns from inception through quarter end. IRRs are net of fees, carried interest and expenses charged to the underlying private equity funds or portfolio company investments, but are gross of Adams Street Partners' fees, carried interest and expenses, which reduce returns to investors. For the effect of Adams Street Partners' fees, carried interest and expenses on Adams Street Partners' Secondary Portfolios' returns to investors, please see the "Secondary Portfolios' return thatory' chair included in the Appends to presentation.

The "multiple" is the ratio of the total value (distributions to investors plus current net asset value) of the investment to paid-in capital.

Results include separate accounts no longer with Adams Street Partners. Portfolios are included in the composite performance beginning with the first full month of performance to present. Investments made for terminated discretionary separate accounts are included in the vintage years through the date at which these investments are included.

Prior to January 1, 2001, Adams Street Partners was the Private Equity Group of Brinson Partners, Inc. On January 1, 2001, a separate legal entity, Adams Street Partners, LLC, was formed to manage the legacy private equity assets.

Notes to Performance: All Secondary Investments



Performance Composite

- Secondary Investments Composite: A portfolio of both US and non-US secondary private equity partnerships across various subclasses which include: venture capital, buyouts, mezzanine and special situation tunds. This chart shows composite performance by year of legal closing and transfer of issets of secondary investments (including interests purchased personance). The proposition of the secondary personance is reported as cumulative internal rate of return on a virtage year basis. These are capital weighted annualized returns from inception through quarter-end, and these returns may not be indeed.

 A list of all firm composites is available upon request. The Firm is defined as all portfolios managed by Adams Street Partners, LLC.
- 3. Returns include the stock distributions received from the underlying private equity funds and are gross of management and performance fees and expenses paid to Adams Street Partners but net of management and performance fees and expenses paid to the general partners of the underlying private equity funds. The underlying private equity funds are audited annually by an independent third party. Due to the graduated nature of fees, as account size increases, the annual percentage fee will decline. Investment returns will be reduced by management and performance fees payable to Adams Street Partners' Form ADV, Part 2.

тhe General Partner may receive a 10% carried interest on profit (calculated after returning fees and expenses) after the 5th anniversary of the first investment and after the subscription has been returned

- 5. No alterations of composites have occurred due to changes in personnel. Portfolios are included in the composite beginning with the first full month of performance to present. Investments made for terminated discretionary separate accounts are included in the vintage years through the date at which these investments are liquidated.
- Prior to January 1, 2001, the Firm was the Private Equity Group of Brinson Partners Inc. On January 1, 2001, a separate legal entity, Adams Street Partners, LLC, was formed to manage the legacy private equity assets. Total Firm assets under management at June 30, 2011 are \$22.4 billion.

Secondary Investments in All Funds or Other Portfolios over which Adams Street Partners Exercises Investment Discretion* Cumulative Internal Rates of Return Through June 30, 2011

% of Committed Capital to Firm Assets Under Management	Net Asset Value at 6/30/2011 (\$ Millions)	Committed Capital (\$ Millions)	Vintage Year**	IRR	% of Committed Capital to Firm Assets Under Management	Net Asset Value at 6/30/2011 (\$ Millions)	Committed Capital (\$ Millions)	'intage Year**
0.1%	0.0	29.7	1998	14.27%	0.0%	0.0	1.5	1986
0.0%	0.0	1.4	2001	12.72%	0.0%	0.0	4.8	1987
0.4%	31.7	80.0	2002	8.94%	0.0%	0.0	5.9	1988
0.3%	37.0	69.9	2003	15.88%	0.3%	0.4	64.5	1989
0.5%	21.5	118.8	2004	29.28%	0.1%	0.1	28.0	1990
0.3%	33.2	70.0	2005	31.88%	0.1%	0.0	24.6	1991
1.2%	140.4	260.9	2006	40.30%	0.0%	0.0	7.4	1992
1.5%	194.1	342.1	2007	57.36%	0.1%	0.0	18.9	1993
1.8%	288.3	393.8	2008	17.55%	0.1%	0.0	18.6	1994
2.5%	530.3	557.3	2009	23.00%	0.4%	1.4	86.0	1996
1.6%	370.5	349.7	2010					

Includes separate accounts no longer with Adams Street Partners as well as interests purchased pursuant to a right of first refusal

No secondary investments made in vintage years '95, '97, '99-'00.

Past performance is not a guarantee of future results.

Key Terms and Conditions



Adams Street Global Secondary Fund 5 LP

Name of Fund	Adams Street Global Secondary Fund 5 LP			
General Partner	Adams Street Partners, LLC			
Target Size	\$750 million			
Target Investment Period	3-4 years			
Fund Term	12 years plus three one-year extensions			
Minimum Subscription	\$10 million			
Management Fees	Annual Fee Subscription Amount 100 basis points First \$25 million 90 Over \$25 million up to \$50 million 75 Over \$50 million up to \$100 million 50 Over \$100 million up to \$150 million 40 Over \$150 million			
	Fees tail down to 90% of the regular fee on the 6^{th} anniversary of the first investment, 80% on the 7^{th} anniversary of the first investment, and so on going forward.			
	Effective rate over 15-year term: 72 basis points for \$50 million subscription 65 basis points for \$100 million subscription			
Carried Interest	The General Partner may receive a 10% carried interest on profit (calculated after returning fees and expenses) after the 5th anniversary of the first investment and after the subscription has been returned.			

Rationale for Working with Adams Street



- Adams Street pays for quality
 - Fair prices for good assets
 - Better information usually leads to higher prices
- No execution risk
 - Reputation for reliability (adherence to original price and terms)
 - Reputation for discretion and confidentiality
 - 120+ successful closes
- No transfer risk Adams Street is an attractive Limited Partner well regarded by General Partners
- Current effective fund size of approximately \$2 billion = significant capital designated for the secondary market

	ary Market Evolution Competitive, Efficient	Market Evolution Competitive, Efficient and Transparent			
	Infancy (Inception' – 1990)	Adolescence (1990 – 2000)	Establishment (2000 – Present)		
Sellers	Few sellers motivated mainly by distress	Financial institutions, corporations, individuals — regulatory changes, M&A and orphaned portfolios now also reasons for sale	All LP types at times utilizing advisors increasingly motivated by portfolio management goals		
Pricing	Secretive	Very limited transparency	Increasingly transparent		
Buyers	Largely existing fund investors	Emergence of secondary specialists	Over 50 buyers with increasing segmentation and specialization		
General Partners	Help sellers identify best fit buyers	Often the last to know, creating transaction friction	Increasingly involves targetin best substitute partners; mor control over confidential information and more discriminating with consent		

Theme Development



A Systematic, Comprehensive Approach to Asset Targeting

"Theme" Type	Examples	Idea Development/Monitoring
Macro-driven	Industry sectorsGeographic exposureCyclicality	■ All team members – continually
Fund metrics	Level of fundingValuations	■ Pricing teams – quarterly
General Partner-related	 Fundraising Opportunities based on market sentiment Spinouts/directs 	 All teams – weekly* Partners – GP calling
Limited Partner-related	Number and type of LPsLP distress/strategy change	■ Partners – LP calling
Sub-asset class exposure/ Portfolio construction	Subclasses that are undervalued and/or out of favor	■ All team members – continually
Secondary market activity – Supply and demand	 Relative gaps in competitiveness and opportunities 	■ All team members – continually

* Includes primary and secondary teams

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T. Bondurant French, CFA



Chief Executive Officer, Chicago



Northwestern University, BA, MBA

YEARS OF INVESTMENT/ OPERATIONAL EXPERIENCE: 35

- Bon is responsible for the management of Adams Street Partners and actively participates as an investment professional. He is sought out by private equity firms, consultants and investors for advice and recommendations on a variety of private equity topics. Bon has been with Adams Street Partners and its predecessor organizations since 1980 and has been instrumental in the development of its private equity investment strategies, fund management and client service.
- Bon has been a guest lecturer to business schools, Wall Street firms, private equity conferences and industry trade associations about various investment topics and strategies. He was a member of the CFA Institute Committee (formerly AIMR the Association for Investment Management and Research), which made recommendations concerning standards for reporting performance in private equity. Bon was also a contributor to the ICFA's first book on the subject of private market investments, Investing in Venture Capital (1988).
- Prior to joining the Firm in 1980, he was a private placement analyst and portfolio manager with Connecticut General Insurance Company in Hartford, Connecticut.
- Bon sits on advisory boards for six private equity firms within the Adams Street Partners portfolio.
- Bon is Chairman of the Adams Street Partners Investment Committee and Executive Committee. He is a member of the Adams Street Partners Operating Committee and Portfolio Construction Committee. Bon is a Trustee of Northwestern University, Trustee of the Chicago History Museum, member of the Kellogg Graduate School of Management Dean's Advisory Council, member of the CFA Institute, member of the Investment Analyst Society of Chicago Leadership Council, member of the Economic Club of Chicago, Director of the Center for Railroad Photography and Art and former Director of the National Venture Capital Association.

Kevin Callahan, CFA

Chief Operating Officer, Chicago





EDUCATION:
Ohio State University,

University of Chicago, Booth School of Business, MBA

As Chief Operating Officer, Kevin is Chairman of the Firm's Operating Committee which oversees issues related to client service, finance, human resources, legal and information technology. In addition as Head of the Client Service team, Kevin oversees all aspects of the Firm's client servicing functions including the portfolio management of the fund of funds programs and separate account portfolios. He works closely with clients in the management of their portfolios, including the development and monitoring of their private equity programs. Kevin actively participates in all aspects of the Firm's investment process.

- Before joining the Private Equity Group in 2000, Kevin was a senior member of Brinson Partners' global investment team for six years, responsible for providing client service and relationship management to Brinson Partners' clients. From 1987 to 1994, he was a manager in the audit and financial consulting department of Arthur Andersen LLP, where he worked exclusively in the financial services industry.
- Kevin is a member of the Adams Street Partners Executive Committee, Strategic Advisory Committee and the Portfolio Construction Committee. He is also a member of the NVCA, the CFA Institute and the CFA Society of Chicago.
- Kevin is a Certified Public Accountant.

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ADAMS STREET

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Gary Fencik

Partner, Chicago



Yale University,

Northwestern University, MBA

- As Head of Business Development, Gary's responsibilities focus on the development of institutional client and consultant relationships and working with other members of the client service team to serve the needs of Adams Street Partners' clients. He is also involved in prioritizing the strategic initiatives of the
- Gary joined Adams Street Partners in 2001 after five years as Managing Director of Business Development at Brinson Partners/UBS Global Asset Management where he was responsible for business development in North America and consultant relationships on a global basis.
- Gary spent twelve seasons with the Chicago Bears football club and was cocaptain of the 1985 Super Bowl Champion Team.
- Gary is a member of the Adams Street Partners Executive Committee and the NVCA.

YEARS OF INVESTMENT/
OPERATIONAL EXPERIENCE:
23

Terry Gould

Partner, Chicago





EDUCATION:
Dartmouth College,

Stanford University, MRA

YEARS OF INVESTMENT/

- As Head of Direct Investments, Terry invests in venture and growth-oriented companies in the medical device and biopharma sectors.
- Terry sits on the Boards of Directors of Incline Therapeutics, Neuraltus, Proteus Biomedical and OncoMed. He is responsible for several other successful investments: CombiChem, Heartport (bought by Johnson and Johnson), INC Research, Jazz Pharmaceuticals (NASDAQ: JAZZ), NxStage Medical, Revivant (bought by Zoll), Spinal Dynamics (bought by Medtronic) and Vivant Medical (bought by Tyco International Ltd.).
- Prior to joining the Firm in 1994, Terry was with Trinity Ventures, Ltd. and spent five years as a management consultant, including experience with the Boston Consulting Group (BCG), an international strategy consulting firm. He also has experience as a founder and executive in two successful entrepreneurial companies.
- Terry is Chairman of the Adams Street Partners Direct Investment Committee and a member of the Adams Street Partners Executive Committee and Investment Committee. He is also a member of the NVCA.

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ADAMS STREET

William Hupp

Chief Financial Officer, Chicago



University of Michigan, with High Honors, BA

University of Chicago, MBA

- As Chief Financial Officer, Bill is responsible for the financial reporting and administration of Adams Street Partners and its funds.
- Bill is a member of the NVCA/CFO Task Force, the International Private Equity and Venture Capital Valuation Board (IPEV), and a founding board member of the Midwest Chapter of the Private Equity CFO Association. Bill is a frequent speaker at industry conferences.
- Prior to joining our organization, Bill was a financial services audit partner at KPMG, LLP with 20 years of experience with investment service entities. His experience at KPMG included private equity, venture capital and hedge funds; investment advisors; broker/dealers; mutual funds and other related investment products. Bill has taught business planning seminars and investment industry courses, spoken at private equity seminars and edited and contributed to KPMG's RE:Fund publication.
- Bill is a member of the Adams Street Partners Executive and Operating Committees. He is a Certified Public Accountant, a member of the American Institute of Certified Public Accountants, the NVCA, the Illinois CPA Society and the Institute of Management Accounting.
- Bill is the recipient of the inaugural 2011 Private Equity Manager Leadership Award.

YEARS OF INVESTMENT/
OPERATIONAL EXPERIENCE:
31

Hanneke Smits

Chief Investment Officer, London





University of Nijenrode, Netherlands, BBA

London Business School,

YEARS OF INVESTMENT/
OPERATIONAL EXPERIENCE

- Hanneke is Chief Investment Officer and is responsible for formulating global investment strategy. She is also responsible for managing relationships with several of Adams Street's managers including Charterhouse Capital Partners LLP, Pacific Equity Partners (PEP), Palamon Capital Partners, LP, Terra Firma Capital Partners Limited and Vitruvian Partners LLP. She joined the Firm in 1997 to expand its presence outside the United States. She chairs the Primary and Secondary Investment Committees.
- Hanneke sits on advisory boards for ten private equity firms within the Adams Street Partners portfolio.
- Prior to joining the Firm, Hanneke was an investment manager for five years with Pantheon Ventures Limited, a London-based investment provider. Prior to that, she spent a year with the Philips China Hong Kong Group in Hong Kong, six months with Orange Nassau Asia Ltd. in Hong Kong and was a research consultant for a year with Knight Wendling B.V. in Amsterdam.
- Hanneke is Chairperson of the Adams Street Partners Portfolio Construction Committee and a member of the Adams Street Partners Executive and Investment Committees. Hanneke is past Chair of the EVCA Investor Relations Committee, a past member of the EVCA Executive Committee and BVCA Investor Relations Committee.

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Jason Gull, CFA

Partner, Chicago



Brigham Young University, magna cum laude, BA

Yale University, MBA

YEARS OF INVESTMENT/
OPERATIONAL EXPERIENCE:



- As Global Head of Secondary Investments, Jason is responsible for Adams Street Partners' global secondary investment strategy. He actively participates in all fund investment decisions at Adams Street.
- Prior to joining Adams Street in January of 2004, Jason was a Vice President at Landmark Partners, where he was responsible for the origination, valuation and negotiation of private equity secondary investments. He was also involved in the investment process supporting Landmark's co-investment and fund of funds programs.
- Prior to working with Landmark as a summer associate in 1997, Jason worked with the Salt Lake Olympic Committee from 1993 to 1996 in developing strategic and logistical plans for the 2002 Winter Olympics.
- Jason speaks conversant French and has working knowledge of Hebrew.
- Jason is the Secretary of the Adams Street Partners Secondary Investment Committee and a member of the Adams Street Partners Portfolio Construction Committee. He is also a member of the CFA Institute and the CFA Society of Chicago. He sits on advisory boards for two private equity firms within the Adams Street Partners portfolio.

Jeffrey Akers

Partner, Chicago





Indiana University,

Northwestern University, with distinction, MBA

BS

VEADS OF INIVESTMENT/

- Jeff is a Partner who primarily specializes in the sourcing and execution of secondary investments. He actively participates in all fund investment decisions at Adams Street.
- Prior to joining Adams Street Partners, Jeff was a strategy consultant with L.E.K. Consulting, where he was responsible for managing the execution of market-related due diligence for several top-tier private equity firms.
- Previously, he worked for two years as an investment associate with William Blair Capital Partners, a Chicago-based private equity fund with \$1billion under management. At WBCP, he participated in all aspects of sourcing, evaluating, executing and monitoring buyout and growth equity investments. Jeff also has three years of investment banking experience with William Blair & Company and SunTrust Equitable Securities.
- Jeff is a member of the Adams Street Partners Secondary Investment Committee.

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ADAMS STREET

Troy Barnett, CFA

Partner, Chicago



University of Wisconsin,

University of Chicago, MBA

- Troy is a Partner who primarily specializes in the sourcing and execution of secondary investments. He actively participates in all fund investment decisions at Adams Street.
- Prior to joining Adams Street Partners, Troy was a senior associate at NIMCO, a division of Northwestern Mutual Life, responsible for direct investments. He also worked as the relationship manager for several US and European-focused private equity funds and has completed a range of private equity/mezzanine and privately structured debt transactions. Troy also worked with William Blair & Company, LLC as an equity research analyst.
- Troy is a member of the Adams Street Partners Secondary Investment Committee, the CFA Institute and the CFA Society of Chicago.

YEARS OF INVESTMENT/ OPERATIONAL EXPERIENCE: 14

Gregory Holden

Partner, London





Baylor University, BBA

University of Michigan,

- Greg is a Partner who primarily specializes in the sourcing and execution of secondary investments. He actively participates in all fund investment decisions at Adams Street.
- Prior to joining Adams Street Partners, Greg was with Coller Capital, where he worked as a secondary investment manager responsible for the analysis, due diligence, negotiation and execution of secondary transactions of both limited partner fund positions and direct asset portfolios.
- Previously, he worked with Donaldson, Lufkin & Jenrette, Inc. and Credit Suisse First Boston in New York as a corporate finance associate. He spent the first five years of his career in the United States and London with Ernst & Young.
- Greg is a Certified Public Accountant and a member of the Adams Street Partners Secondary Investment Committee.

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Pinal Nicum

Partner, London



EDUCATION:
London School of Economics
and Political Science, BSc
(Econ.)

Institute of Chartered Accountants in England & Wales, ACA

YEARS OF INVESTMENT/ OPERATIONAL EXPERIENCE: 18



- Pinal is a Partner who specializes in the sourcing and execution of secondary investments. He actively participates in all secondary investment decisions at Adams Street.
- Prior to joining Adams Street Partners, Pinal was a Principal at Coller Capital responsible for originating and executing secondary transactions in the UK, India and the Middle East. This included leading structured acquisitions of both fund and direct asset portfolios.
- Previously, he was with Rank Group Plc, a UK leisure conglomerate, as a Business Development Manager, where he lead corporate M&A transactions and strategy projects.
- Pinal is a UK Chartered Accountant (ACA) having completed his professional examinations in 1996 whilst with Coopers & Lybrand, London, where he worked in the Corporate Finance Division. Pinal is a member of the Adams Street Partners Secondary Investment Committee.

Joseph Goldrick

Senior Associate, Chicago





University of Notre Dame, summa cum laude, BBA

- Joe is a Senior Associate responsible for supporting the Secondary Investment Team in all aspects of the investment decision-making process.
- Prior to joining our organization in 2006, Joe was an investment banking analyst with Robert W. Baird & Co. in the business and technology services group. Joe's prior work experience also includes internships with the City of Chicago Office of Budget and Management and Nuveen Investments, LLC.

YEARS OF INVESTMENT/ OPERATIONAL EXPERIENCE

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Additional Case Studies and Portfolio Snapshots

Case Study: Project Amsterdam



Theme:

Diversified portfolios with strong cash flow at reasonable values

Deal Background

- Closing Date: November 2008
- Environment: "Bubble"
 - Liquidity crisis rapidly expanding
 - Public markets beginning downward trend
- Deal Size: €24 million
- Transaction Type: General Partner Spinout
- Seller Type: Financial Institution
- Subclass or Asset Type: Buyout
- Funds|General Partners: 2|1
- General Partner Relationship Tenure: 2008*
- Advisory Board Participation: Yes*

Competitive Advantages

- Adams Street viewed as sought-after Limited Partner by General Partner and secondary syndicate
- Integrated platform allowed for joint evaluation of General Partner quality and unfunded risk by the primary and secondary teams
- Excellent information access
- Non-competitive process

Performance Undate

- Moderate leverage and industry diversity have mitigated effects of economic downturn
- Top two company exposures in more mature fund both written up over 25% in 4Q 2010
- Monitoring deployment pace and company performance in less mature fund

*Adams Street did not invest with the General Partners managing the underlying funds until we acquired them on a secondary basis, at which time we were invited to join the Advisory Board. For illustrative purposes only. This case study is provided solely to demonstrate Adams Streets process, views and analysis in implementing its secondary strategy. It is not intended to predict the performance of any Adams Street investment. Part performance is not indicated of future results.

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Case Study: Project Zinc



Theme:

Buyout funds with strong fundamentals ahead of recovery

Deal Background

- Closing Date: February 2009
- Environment: "Crisis"
 - Severe liquidity problems for many LPs
 - Highly uncertain earnings visibility
- Deal Size: \$29 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: Foundation
- Subclass or Asset Type: Buyout
- Funds|General Partners: 4|3
- General Partner Relationship Tenure: Since 2001
- Advisory Board Participation: Yes

Competitive Advantages

- Advisory board participation allowed for off-market assessment of underlying portfolio potential
- Initiated opportunity through proactive Limited Partner calling effort
- Prior transaction with seller eased concerns about confidentiality and counterparty risk

Performance Update

- Early liquidity from two more mature interests has outpaced initial projections
- Revenue and earnings growth at portfolio company level have remained strong into recovery
- Monitoring consumer and energy macro trends given significant unrealized exposure in both industries

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Case Study: Project Apple



Theme:

Downside risk protection with high-quality General Partners

Deal Background

- Closing Date: June 2009
- Environment: "Crisis'
 - Severe liquidity problems for many LPs
 - Highly uncertain earnings visibility
- Deal Size: \$62 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: University Endowment
- Subclass or Asset Type: Growth Capital/Buyout
- Funds|General Partners: 5|2
- General Partner Relationship Tenure: Since 1980
- Advisory Board Participation: Yes

Competitive Advantages

- Funds for sale managed by two of Adams Street's most respected primary relationships, with track records of strong performance throughout downturns
- General Partner-restricted process limited competition despite involvement of intermediary
- Pre-established relationship with seller eased concerns about confidentiality and counterparty risk

Performance Update

- Early liquidity from both managers has outpaced initial projections
- Revenue and earnings growth at portfolio company level have remained strong into recovery
- Monitoring liquidity and valuation of several large public company exposures in the underlying funds

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Case Study: Project Weather



Theme:

Buyout funds with strong fundamentals ahead of recovery

Deal Background

- Closing Date: March 2010
- Environment: "Aftermath"
- Road to recovery beginning to appear
- Uncertainty surrounding valuations and growth
- Deal Size: \$18 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: University Endowment
- Subclass or Asset Type: Buyout
- Funds|General Partners: 4|1
- General Partner Relationship Tenure: Since 1993
- Advisory Board Participation: Yes

Competitive Advantages

- Advisory board participation allowed for off-market assessment of underlying portfolio potential
- Seller-run process limited competition
- Prior transaction with seller eased concerns about confidentiality and counterparty risk

Performance Update

- Moderate exposure to cyclical end markets has strongly benefited from economic recovery
- Near-term liquidity prospects have improved as several companies appear ready to exit
- Monitoring unfunded exposure and investment rationale for new deals in underlying funds

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Case Study: Project Universal



Theme:

Energy-focused funds with commodity prices at historic lows

Deal Background

- Closing Date: November 2010
- Environment: "Aftermath"
 - Road to recovery beginning to appear
 - Commodity price volatility; natural gas prices at historical lows
- Deal Size: \$46 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: Public Pension
- Subclass or Asset Type: Special Situation
- Funds|General Partners: 1|1
- General Partner Relationship Tenure: Since 2005
- Advisory Board Participation: Yes

Competitive Advantages

- Proactive research of energy market and commodity trends with primary team and outside industry expert identified several funds to target for secondaries
- Advisory board participation allowed for off-market assessment of underlying portfolio potential
- Seller-run process and General Partner constraints limited competition

Performance Update

- Early write-ups have confirmed underwriting view that fund was under-valued relative to fair market basis
- Early liquidity generated from sale of several publiclytraded Master Limited Partnership investments
- Monitoring commodity price fluctuations for impact on portfolio company performance and hedging strategies

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Case Study: Project Nabors



Theme:

Diversified exposure to global long-dated growth assets

Deal Background

- Closing Date: February 2011
- Environment: "Aftermath"
- Road to recovery beginning to appear
- Uncertainty surrounding valuations and growth
- Deal Size: \$138 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: Public Pension
- Subclass or Asset Type: Buyout
- Funds|General Partners: 2|1
- General Partner Relationship Tenure: Since 2001
- Advisory Board Participation: No

Competitive Advantages

- "Ready" pricing on funds of highest interest allowed for preemption of intermediated auction process
- Funds fit several investment themes and had been tracked and pursued for multiple quarters before transaction closed
- Structuring of transaction to include partially deferred purchase price allowed both seller and Adams Street to achieve key objectives for deal

Performance Update

- Deal remains young, but portfolio company fundamentals appear on pace with underwriting
- Moderate leverage and industry diversity should help portfolios take advantage of pockets of recovery and growth without undue cyclical risk
- Monitoring unfunded exposure and investment rationale for new deals in underlying funds

For illustrative purposes only. This case study is provided solely to demonstrate Adams Street's process, views and analysis in implementing its secondary strategy. It is not intended to predict the performance of any Adams Street investment. Past performance is not indicative of future results.

Case Study: Project Longbow



High-growth portfolio expected to benefit from significant investor demand for growth assets in an uncertain macroeconomic environment

Deal Background

- Closing Date: July 2011
- Environment: "Current"
 - Global markets stalled by sovereign debt worries
 - Renewed concern for macro growth prospects
- Deal Size: \$40 million
- Transaction Type: Limited Partner Interests Sale
- Seller Type: Corporate Pension
- Subclass or Asset Type: Growth Equity
- Funds|General Partners: 2|1
- General Partner Relationship Tenure: 2011*
- Advisory Board Participation: Yes*

Competitive Advantages

- General Partner's strong desire to develop a longer-term relationship with Adams Street, particularly as it relates to future fundraising activities
- Structured transaction (including a secondary and primary interest) requiring a broad array of due diligence resources / expertise, including Adams Street's secondary, primary and direct investment
- Existing relationship with the General Partner and placement agent and General Partner-led process limited competition
- Pre-identified thematic interest in growth equity

Performance Update

- New deal, but unanticipated near-term liquidity driving positive early performance
- Strong portfolio company growth and steady investor capital flows into growth equity expected to generate attractive exit conditions
- Monitoring unfunded exposure and investment rationale for new deals in underlying funds

^{*} Adams Street began tracking the General Partner in 2005; however, Adams Street did not invest with the General Partner managing the underlying funds until we acquired them on a secondary basis, at which time we were invited to join the Advisory Board.
For illustrative purposes only. This case study is provided solely to demonstrate Adams Street's process, views and analysis in implementing its secondary strategy. It is not intended to predict the performance of any Adams Street investment. Past performance is not indicative of future results.